

## Complaints Flowchart

STAGE		ACTION	TARGET TIMESCALE (working days)	DAYS
INTERNAL STAGE	INFORMAL STAGE	<b>Step 1</b> All verbal or written Complaints received are recorded by the member of staff on a Complaints Slip on Behaviour Watch. Behaviour Watch will automatically allocate a "Day Book Number" to the complaint. Behaviour Watch will then highlight the Complaint to the Complaints Co-ordinator.	Immediate	↓ 10  20  30  40  50  55
		<b>Step 2</b> Where possible action should be taken by appropriate staff member to resolve informally with complainant before passing on to the Complaints Co-ordinator. If the complaint is about the Head of Service go straight to step 8.	Within 3 working days of Step 1	
		<b>Step 3</b> On receipt of a Behaviour Watch Complaint slip the Complaints Co-ordinator should send <b>Complaint Letter 1</b> to the Complainant (if resolved informally) or <b>Complaint Letter 2</b> otherwise and procedure progresses to Step 4. The complaint should be registered in the next <b>CambianKPI</b> submission.	Within 1 working day of Step 2 completion	
	FORMAL STAGE	<b>Step 4</b> Complaint is then to be investigated in agreed timescale by Complaints Co-ordinator or person nominated by him/her.	Within 5 working days of Step 3 completion	
		<b>Step 5</b> Findings of investigation to be recorded on the Behaviour Watch Complaint Slip and recommendations to be reported to Complainant and if applicable the person complained about by Complaints Co-ordinator using <b>Complaint Letter 3</b> , a telephone call or secure electronic email whichever the complainant requests.	Within 1 working day of Step 4 completion	
		<b>Step 6</b> Findings accepted by Complainant? YES - Record this on Behaviour Watch Complaint Slip and close complaint. NO - go to Step 7.	Within 5 working days of Step 5 completion	
		<b>Step 7</b> Head of Service and Complaints Co-ordinator decide whether or not to repeat Steps 4-6, with a different investigator. <b>YES</b> Send <b>Complaint Letter 4</b> or <b>NO</b> →	Within 1 working day of Step 6 completion	
		<b>Step 8</b> Head of Service sends a copy of complaint and all records to the Operations Director. <b>Complaint Letter 5</b> sent to Complainant	Within 1 working day of Step 7 completion	
		<b>Step 9</b> Complaint investigated in agreed timescale by person nominated by Operations Director. <b>Complaint Letter 6</b> sent to Complainant.	With 10 working days of Step 8 completion	
		<b>Step 10</b> Findings of investigation recorded on Behaviour Watch Complaint Slip and reported to Complainant by Operations Director. <b>Complaint Letter 7</b> sent to Complainant.	Within 1 working day of Step 9 completion	
		<b>Step 11</b> Findings accepted by Complainant <b>YES</b> - Record this on Behaviour Watch Complaint slip and close complaint <b>NO</b> - Step 12 Progress to Appeal Stage	Within 5 working days of Step 10 completion	
EXTERNAL STAGE	APPEAL STAGE	<b>Step 12</b> Operations Director commences the Appeals Procedure. <b>Complaint Letter 8</b> sent to Complainant. Appeal Panel to comprise 3 persons, none of whom have had any involvement in the complaint process to date and at least one of which is an independent person.	Within 3 working days of Step 11 completion	
		<b>Step 13</b> Appeal held in agreed timescale.	Within 10 working days of Step 12 completion	
		<b>Step 14</b> Outcome of Appeal notified to Complainant and where relevant to the person being complained about). ( <b>Complaint Letter 9</b> sent to Complainant)	Within 3 working days of Step 13 completion	
		<b>Step 15</b> Complainant's view of outcome recorded – Manager to sign off <b>YES</b> – Record this on Behaviour Watch Complaint Slip and close complaint <b>NO</b> – proceed to step16.	Within 5 working days of Step 14 completion	
	<b>EXTER</b>	<b>Step 16</b> If complaint is not resolved the Operations Director can provide options and contact details for the complainant to refer to other external bodies: Funding Authority (If applicable), Ofsted, CQC, NHS/ Ombudsman, HIW, Local Government.	Advocate or Manager/Head to help obtain this information	
All documentation associated with the complaint and any ensuing investigation is to be sent to the Complaints Coordinator for Confidential filing in the complaints file. These documents are to be made available for inspection on the premises by the Head of Service.				