

Local Procedure on

Complaints

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1.	Introduction
2.	Terminology
3.	Monitoring
4.	Availability
5.	Responsibility
	Head of Service
	Complaints Co-ordinator
	Staff
6.	Procedure
0.	An Overview of our Complaints Procedure
	Immediate Notifications to the Head of Service
	Compliments, suggestions and feedback4
	Training
7.	Supporting Documentation
/ .	This Policy
	Other Cambian Policy
	Guidance Error! Bookmark not defined

1. Introduction

- **1.1.** This procedure should be read in conjunction with the Complaints Policy.
- **1.2.** It applies to all staff
- **1.3.** It is the agreed procedure and any deviation by staff from this procedure may be subject to disciplinary action

2. Terminology

2.1. Our aim is to use consistent terminology throughout this policy and all supporting documentation as follows:

'Establishment' or 'Location	this is a generic term which means the School/College.
Individual	means any child or young person under the age of 18 or young adult between the ages of 18 and 25. At Purbeck View School we have young people attending between the ages of 7-19 years old.
Head of Service / Service Head	This is the senior person with overall responsibility for Purbeck View School.
Key Worker	Members of staff that have special responsibility for Individuals attending the Establishment.
Parent, Carer, Guardian	means parent or person with Parental Responsibility
Regulatory Authority	Regulatory Authority is the generic term used in this policy to describe the independent regulatory body responsible for inspecting and regulating services. At Purbeck View School this is Ofsted.



Social Worker	This means the worker allocated to the child/family. If there is no allocated worker, the Duty Social Worker or Team Manager is responsible.
Placing Authority	Placing Authority means the local authority/agency responsible for placing the child or commissioning the service
Staff	Means full or part-time employees of Cambian, agency workers, bank workers, contract workers and volunteers and students on placement.
CambianKPI	Means the Cambian online in-house information system which holds data for each site on quality measures.

3. Monitoring

- **3.1.** This Procedure is reviewed annually in line with policy requirements.
- **3.2.** The Head of Service undertakes to ensure that the local elements of this procedure are continually monitored, reviewed and updated. This document was last reviewed in line with the Policy review March 2023.
- **3.3.** The effective operation of this Complaints Procedure will be discussed in the regular Senior Leadership Team meetings, where appropriate.

4. Availability

- **4.1.** This Complaints Procedure will be made available to all **staff** and brought to the attention of **carers/parents/guardians**, **placing authorities** and, where appropriate, potential individuals at the pre-admission stage. A copy can be requested by contacting Purbeck View School Administration Manager.
- **4.2.** On admission, individuals and their parents/guardians/carers will be given, a copy of the Complaints Procedure.
- **4.3.** If an individual has specific or global learning difficulties/disabilities that make it impracticable for him/her to make a complaint, another person such as an advocate or key worker will be nominated to look after the individual's interests in this regard. These arrangements will be made known to the parents/guardians/carers or people acting on the behalf of the individual concerned and to the funders/placing authority.

5. Responsibility

Head of Service

- **5.1.** Our Head of Service is responsible for:
 - Ensuring that staff receive relevant training
 - Responsibility and Final sign off of all complaints up to Step 11 of the Complaints Procedure Internal Stage.
 - Monitoring and review of procedures
 - Maintaining the Central Complaints log and confidential complaints file.
 - Submitting information regarding complaints to CambianKPI

Complaints Co-ordinator

- **5.2.** Our Complaints co-ordinator is Nichola Hole, Interim Head of Education.
- **5.3.** The Complaints Co-ordinator is responsible for:
 - ensuring that the Complaints Procedure is well publicised and that copies of the relevant materials are available at all times and all associated documents (which are listed at the end of this procedure) are used accordingly.
 - Guiding Staff on the completion of a Behaviour Watch Complaints slip as necessary



Supporting the Head of Service to monitor and manage the complaint process up to Step 8 of the Complaints
 Procedure (Internal Stage)

Staff

5.4. All staff have day-to-day responsibility to understand and follow the Complaints Procedure and to act promptly and in accordance with the procedures if an Individual or other person indicates that they wish to make a complaint.

6. Procedure

- **6.1.** Cambian consider a **complaint** to be a written or oral/verbal expression of dissatisfaction or disquiet in relation to the exercise of its functions in relation to its current or past individuals.
- **6.2.** It is our expectation that most problems, concerns, comments, criticisms etc about our service, can best be dealt with by staff informally at an early stage. Through meetings, the key worker system, regular review meetings and the involvement, where appropriate, of parents/carers and location and appropriate local authority staff, such matters can be aired and dealt with speedily and, in the majority of cases, resolved.

An Overview of our Complaints Procedure

- **6.3.** The detailed complaints procedure is set out in the Complaints Flow Chart. This includes expected time frames and responsibilities for dealing with all elements of managing a complaint and any necessary actions to take.
- 6.4. For complaints regarding the use of the Mental Health Act 1983 please see the separate Procedure for this..
- **6.5.** Ideally a complaint should be made using Complaint Slip on Behaviour Watch but this is not essential. There are a variety of complaint forms which can be used for this purpose:
 - Complaint form (22.03) used by parents/carers/members of public etc
 - Complaints forms for Individuals (22.09a g) which set out 3 options for making a complaint:
 - Speak to a person they trust at the home
 - o By telephone to either Head office/Operations director or the service's regulatory authority
 - Complete the form and post it in a pre-addressed and pre-paid envelope to Head Office.
- **6.6.** The Complaints Co-ordinator is responsible for ensuring that pre-addressed and stamped envelopes are available with the complaint forms for Individuals. The addressed envelopes will be sent to:
 - Education Services
- **6.7.** At the following address

Cambian Group 4th Floor, The Waterfront Chancellors Road London W6 9RU

- **6.8.** On receipt of a complaint the member of staff must record it on the relevant Complaint Slip on Behaviour Watch (Complaints (Student) for individuals or Complaints (Other) for all other parties). Staff are to follow the instructions on the form for further action.
- **6.9.** NOTE: For complaints forms received at Cambian Head Office, the procedure for following up complaints will be carried out by the relevant Operational Director.
- **6.10.** Initially the member of staff receiving the complaint will decide if it is something that can be resolved quickly and informally. Staff should only do this if they feel confident to do so. If necessary, the staff member will seek advice from their line manager.
- **6.11.** Identified key staff are to offer to meet with the complainant to respond to their complaint. Where this is not felt to be appropriate or if it cannot be resolved quickly and informally the complaint will be passed to the Complaints Co-



ordinator who will follow the complaints procedure until the complaint is concluded using the Complaints Procedure as set out in the Complaints Flowchart.

- **6.12.** If the complaint cannot be resolved internally (Steps 1 8 of complaints flowchart) the Operations Director will appoint an external investigator as part of the Complaints Procedure (Steps 9-11 of complaints flowchart.
- **6.13.** The next stage of the complaint procedure is the Appeal Process (Steps 12-15). The Operations Director will appoint an appeal panel consisting of three persons, none of whom have had any involvement or are connected in any way to any of the parties involved in the complaint and none of whom are members of staff or management of the location. At least one member of the Appeal Panel will be independent of Cambian Group. The Complainant will be invited to attend the hearing if they wish and be given the opportunity to be accompanied by a person of their choice. The decision of the Appeal Panel is final.
- **6.14.** If the complainant is not satisfied with the outcome of the appeal process at any stage they may choose to take the matter up with our Regulatory Authority (Step 16) as below. Their contact details will be made available to Individuals and external stakeholders as required as follows:
 - Ofsted 0300 1231231

Immediate Notifications to the Head of Service

- **6.15.** The Head of Service will be made aware immediately of any complaints regarding the following:
 - Injury to an Individual.
 - Violence or ill treatment.
 - Theft or defrauding an individual.
 - Serious neglect of an individual including neglect of their treatment.
 - Indecent or offensive behaviour by a member of staff.
 - Breaches of an individual's confidentiality.
 - All types of discrimination.
 - Any safeguarding issues
- **6.16.** In these circumstances they will identify who will investigate the complaint, if the complaint relates to a safeguarding issue; this will be managed in accordance with the Child Protection Safeguarding policy
- **6.17.** All complaints are to be discussed and documented in the relevant management meetings. The discussion is to include any actions required to address any complaints raised. This also provides a forum for learning from the complaint and putting in place any recommendations from the investigation.

Compliments, suggestions and feedback

6.18. Any compliments, suggestions or feedback received by staff should be recorded separately on a Behaviour Watch Compliments Slip to be held by the Head of Service and be managed under the Consultation, Communication and Feedback Policy and Procedures.

Training

- **6.19.** The Head of Service will ensure that all staff are allocated dates to attend 'managing complaints' training.
- **6.20.** The training will cover:
 - Cambian's complaints policy and procedure.
 - What constitutes a complaint.
 - How to handle a complaint.
 - Investigating complaints.
 - Managing complaints for improvement.



Audit

6.21. The Head of Service will use the Behaviour Watch Complaint Slip as an audit trail for any investigation carried out.

7. Supporting Documentation

This Policy

7.1. 22.00 Complaints

- 7.2. 22.01 Procedure Complaints
- 7.3. 22.01a Procedure Complaints regarding the MHA
- **7.4.** 22.02 Complaints Flowchart
- **7.5.** 22.06 Complaints Letter Templates 1-9
- 7.6. 22.07 How to Complain Pictorial Booklet
- 7.7. 22.07b Complaints Leaflet PECS School
- 7.8. 22.08b Complaint Information Poster for Individuals EDUCATION
- **7.9.** 22.08c Complaints Information for Parents, visitors and public
- **7.10.** 22.08d Complaints Information Poster for Staff
- 7.11. 22.09a Complaint Form for Individuals 7-13 OFSTED
- 7.12. 22.09b Complaint Form for Individuals 13+ OFSTED

Other Cambian Policy

- 7.13. GHR 29 Grievance Policy
- 7.14. GHR 30 Whistleblowing Policy
- **7.15.** GIG 02 Data Protection Policy
- 7.16. Consultation, Communication and Feedback Policy (including Compliments)
- **7.17.** 25 Child Protection and Young Adult Safeguarding